Investment Performance Review Period Ending December 31, 2019

# Miami Springs Police & Fire Retirement System



# **Table Of Contents**

1	Market Environment	Page 1
2	Asset Allocation Compliance Account Based	Page 13
3	Asset Allocation Compliance Segment Based	Page 14
4	Asset Allocation Pie Chart	Page 15
5	Asset Allocation & Performance Trailing Periods (gross)	Page 17
6	Asset Allocation & Performance Trailing Periods (net)	Page 18
7	Asset Allocation & Performance Fiscal Year Periods (gross)	Page 19
8	Asset Allocation & Performance Fiscal Year Periods (net)	Page 20
9	Total Fund Returns Based Analysis	Page 21
10	Polen Capital Returns Based Analysis	Page 25
11	Harding Loevner Returns Based Analysis	Page 27
12	American Realty Returns Based Analysis	Page 31
13	Benchmark History	Page 34
14	Definitions & Disclosure Pages	Page 35



First and foremost, "Thank you" for giving AndCo the opportunity to serve you. On behalf of our entire organization, we are extremely grateful and appreciative of our client partnerships and will continue working hard to maintain your trust and confidence. Our mission statement reads "To represent the sole interest of our clients by redefining independence." We're happy to report that we remain steadfast in this core belief and continue to build an organization with a service model that is independent, singularly focused, customized and passionately delivered.

2020 is a big year for AndCo. We are celebrating our 20-year anniversary of serving our valuable clients. As we start 2020, we are 89 people strong advising approximately \$92 billion in client assets – a record high. In 2019 we hired 9 new team members. All departments within AndCo have grown over the years as we thoughtfully invest in our firm to provide the services you expect. We have included our organizational chart in this report which your consultant will review to provide you a visualization of our continued commitment to service and quality.

2020 will also represent another year of significant investment in the organization. As a result, your feedback is invaluable as we continue to focus our reinvestment in areas that will enhance our services to clients. We would like to thank everyone for their participation in our client survey last year. Your honesty and candor allowed us to accurately assess where we are strong and where there are opportunities for improvement. The areas where our clients indicate potential room for improvement drive much of our investment and focus. This is a primary reason why we hired 7 new team members in our research group last year to help promote investment ideas and support our consultants. Today, we have 19 dedicated research analysts. As 2020 progresses, we are targeting additional investments within our finance, compliance, human resources, information technology, marketing and research departments.

Moreover, each January we have our annual firmwide retreat. This retreat is a great time for all of our employees to spend time together and for us to reinforce everyone's understanding of AndCo's primary purpose, share results highlighted by our strategic goals, and review areas of focus for the upcoming year. Since the inception of AndCo, the idea has been to make the firm a multigenerational organization owned and operated by its employees. As a result, since 2015, along with the strategic elements of our annual retreat, we also announce new partners of the firm to support our succession plan and the long-term sustainability of the organization. Today we have a total of 10 partners controlling 100% of the company. This year we added two new partners Kim Spurlin and Evan Scussel. Kim has been on our Executive Leadership team for the past 7 years and currently serves as our CFO. Evan has been on our research team for 7 years and was recently promoted to a Research Director. We couldn't be happier for both Kim and Evan.

The evolution of our firm would not be possible without great client partners like you. Our name reminds us who we work for every day "Our Client" &Co. You will always be our first priority. As we continue to discuss strategic decisions regarding our firm, please know every decision is filtered through the following question "How does this benefit our clients?" and if it doesn't benefit you, we don't do it, it's that simple. We said this last year and we'll say it again next year. If this commitment ever falters, you need to find a new consultant.

We know each of our clients is facing many challenges and we want to be there to help support you through all environments. We are honored and humbled that you have chosen AndCo as your partner. We do not take that relationship and responsibility for granted and will continue to work tirelessly to exceed your expectations.

On behalf of AndCo, thank you for your valued partnership and the opportunity to serve you.

Mike Welker, Cl

CE



# **Organizational Chart**

#### **PARTNERSHIP**

Evan Scussel, CFA, CAIA Mike Welker, CFA

Bryan Bakardjiev, CFA Jason Purdy

**Dan Johnson** Kim Spurlin, CPA **David Ray Steve Gordon** 

**Donna Sullivan Trov Brown, CFA** 

#### **LEADERSHIP & MANAGEMENT**

Mike Welker, CFA

CEO

Bryan Bakardjiev, CFA Derek Tangeman, CFP,

COO

Kim Spurlin, CPA

**CFO** 

Sara Searle

CCO

Rachel Brignoni, MHR

**CHRO** 

**Steve Gordon** Partner

**Troy Brown, CFA** 

**Executive Director** 

**David Ray** 

**Executive Director** 

**Dan Johnson** 

Consulting Director

**CIMA** 

Marketing Director

Evan Scussel, CFA, CAIA

Research Director

**Jack Evatt** Consulting Director

**Jacob Peacock** Consulting Director

**Jason Purdy** I.T. Director

Philip Schmitt, CIMA

Research Director

## **OPERATIONS**

**FINANCE** 

**Brandie Rivera Jamie Utt** 

**OPERATIONS** Dan Osika, CFA **Jerry Camel** 

MARKETING **Bonnie Burgess** Kim Goodearl **Tala Chin** 

# **INVESTMENT POLICY COMMITTEE**

Troy Brown, CFA Mike Welker, CFA **David Ray** 

Bryan Bakardjiev, CFA Sara Searle

#### **CONSULTING**

**Annette Bidart** 

**Brad Hess. CFA** 

**Brendon Vavrica, CFP** 

**Brian Green** 

**Brian King** 

Chris Kuhn, CFA, CAIA

Christiaan Brokaw, CFA

**Dave West, CFA Doug Anderson** 

**Gwelda Swilley** 

Ian Jones

**James Ross** 

Jeff Kuchta, CFA

Jennifer Brozstek Jennifer Gainfort, CFA

Joe Carter, CPFA

John McCann, CIMA

John Mellinger

John Thinnes, CFA, CAIA

Jon Breth, CFP

Justin Lauver, Esq.

Kerry Richardville, CFA

**Mary Nye** 

**Michael Fleiner** 

Michael Holycross, CIMA

**Mike Bostler** 

Paul Murray, CPFA

**Peter Brown** 

**Tim Nash** 

**Tim Walters** 

**Tony Kay** 

**Trevor Jackson** 

Tyler Grumbles, CFA, CIPM

# **CLIENT SOLUTIONS**

**Donna Sullivan** 

**Albert Sauerland** 

**Amy Foster** 

**Annie Lopez** 

**Brooke Wilson, CIPM** 

**David Gough, CPFA** 

**Grace Niebrzydowski Jeff Pruniski** 

John Rodak, CIPM

**Donnell Lehrer** 

**Junyan Peng** Kim Hummel **Mary Ann Johnson** 

**Meghan Haines** 

Misha Bell

Rosemarie Kieskowski

Yoon Lee-Choi Matthew Ogren

Public Fixed Income

**RESEARCH** 

**David Julier** 

**Elizabeth Wolfe** 

**Austin Brewer, CFA** Public Fixed Income

Ben Baldridge, CFA, CAIA

Real Estate & Real Assets

Evan Scussel, CFA, CAIA

Private & Public Equity

**Jeffrey Karansky** Public Equity

**Jeremy Fisch** 

Public Equity

Private Equity

Joseph Ivaszuk

Julie Baker, CFA

Operational Due Diligence

Private & Hedged Equity

Kadmiel Onodje, CAIA

Kai Petersen, CFA

**Kevin Laake, CFA** 

Private Equity

Josue Christiansen, CIPM

Justin Ellsesser, CFA, CAIA

Hedged & Public Multi Assets

Asset Liability & Capital Markets

Private & Hedged Fixed Income

Capital Markets & Asset Allocation

Public Multi Assets & Fixed Income

Philip Schmitt, CIMA

Fixed Income & Capital Markets

Rob Mills, CAIA

Real Estate & Real Assets

Tim Kominiarek, CAIA Private Equity & Infrastructure

Zac Chichinski, CFA, CIPM

Public Equity

Updated as of 01/13/20



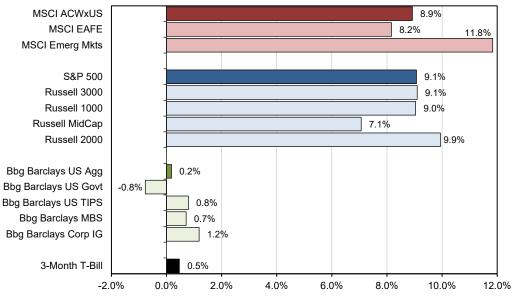
LT.

4th Quarter 2019 Market Environment

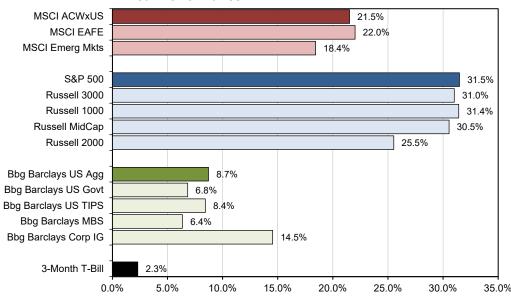


- Broad asset class returns were positive during the 4<sup>th</sup> quarter of 2019 with the exception of the US Gov't bond index. Both US and international equity markets benefited from positive developments concerning trade disruptions. Generally, the dispersion between US and international developed equities was muted during the quarter. Emerging markets significantly outperformed as previously noted trade tensions between the US and China eased. Monetary policy remained supportive with the Federal Reserve (Fed) cutting rates once during the period in addition to providing liquidity to the market through security purchases which acted as a catalyst to risk assets. Within domestic equity markets, the performance dispersion between large cap and small cap stocks reversed during the quarter with the S&P 500 Index returning 9.1% versus a return of 9.9% for the small cap Russell 2000 Index. 2019 performance of US equity markets was the highest since 2013 with large and mid-cap stocks returning 31.5% and 30.5%, respectively, while small cap stocks posted a return of 25.5%.
- International equity market returns were strong during the 4<sup>th</sup> quarter. Similar to US markets, international performance was impacted by continued monetary policy relief from the Bank of Japan and the European Central Bank, positive developments around global trade, and likely resolution on Brexit. International returns were also buoyed by a weakening US dollar (USD) which declined against most major currencies during the period. Emerging markets outperformed relative to developed markets during the period with the MSCI Emerging Markets Index posting a gain of 11.8% compared to a return of 8.2% for the MSCI EAFE Index. Both developed and emerging markets posted strong returns over the 1-year period, returning 22.0% and 18.4% respectively.
- Fixed income index performance was muted during the 4<sup>th</sup> quarter. The broad market Bloomberg Barclays Aggregate Index managed to gain 0.2% as investors favored equities and interest rates were generally flat during the quarter as concerns over an immanent US recession eased. Investment grade corporate bonds delivered solid performance for the 4<sup>th</sup> quarter returning 1.2%, which outperformed Treasury and securitized issues. Corporate bonds benefitted from the same increased investor risk appetite that fueled equity returns during the quarter. Overall, the bond market delivered strong trailing 1-year returns with the Bloomberg Barclays Aggregate posting a return of 8.7%.

### **Quarter Performance**

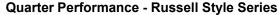


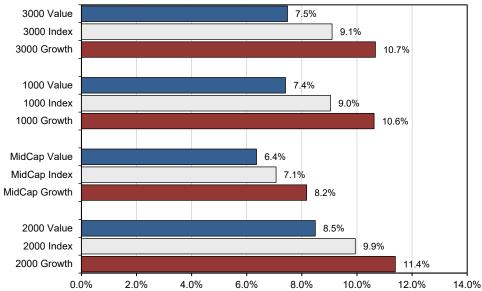
#### 1-Year Performance



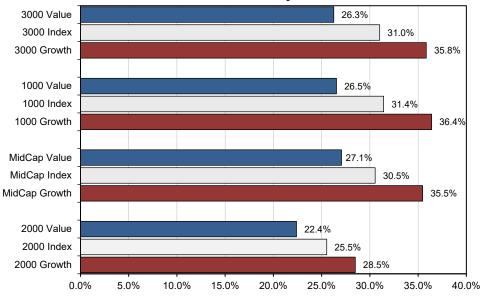


- Against the largely positive global economic backdrop detailed on the previous page, the US equity market delivered strong gains across the capitalization and style spectrum for the 4<sup>th</sup> quarter of 2019. Growth stocks outperformed value stocks for the full capitalization range during the period. Further, as is often the case during periods of strong "risk-on" performance, small cap growth stocks outpaced large cap growth stocks due primarily to an expectation that smaller companies have accelerated earnings growth relative to large companies.
- The Russell 2000 Growth Index was the best performing style index for the period, returning 11.4%, while large cap and mid-cap growth returned a solid 10.6% and 8.2% respectively. The outperformance of small cap stocks across the style spectrum for the period represented a reversal from previous quarters. The small cap Russell 2000 Index gained 9.9% during the period versus a 9.0% return for the large cap Russell 1000 Index.
- When viewed over the most recent 1-year period, large cap stocks significantly outperformed small cap stocks with the Russell 1000 posting a strong 31.4% gain while the Russell 2000 delivered a solid 25.5% return. Unsurprisingly, given the recent strong market environment, value stocks also trailed their growth counterparts over the trailing 1-year period. The technology-heavy Russell 1000 Growth Index was the best performing index over the 1-year period delivering a stellar 36.5% return compared to a return of 26.5% for the Russell 1000 Value Index



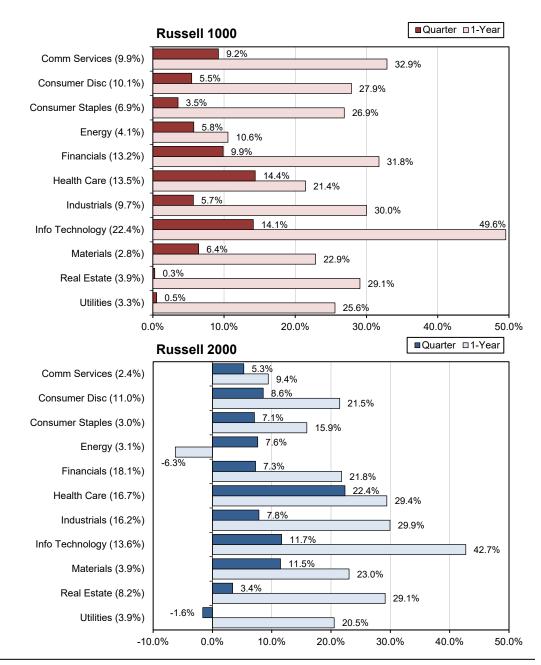


# 1-Year Performance - Russell Style Series





- Performance was positive across all eleven large cap economic sectors for the 4th guarter but four outpaced the return of the broader Russell 1000 Index. The more economically sensitive sectors, such as technology, financials and communication services posted returns of 14.1%, 9.9% and 9.2%, respectively, as investors' expectations of future economic growth improved. Health care stocks rallied as the cost and drug pricing rhetoric from Democratic Presidential candidates softened. Technology was also a leader with stocks such as Apple experiencing strong holiday sales and Microsoft making a strong earnings announcement. Not surprisingly, defensive sectors such as consumer staples, industrials and energy underperformed the broader market during the period. All eleven economic sectors were also positive over the 1-year trailing period with each sector posting a return in excess of 20% for the year. Similar to the quarter's results, economically sensitive sectors outpaced defensive ones by a considerable margin. The technology sector was 2019's standout performer, posting an impressive 49.6% for the year. The sector was buoyed by Apple's 89.0% return and Microsoft's 57.6% return for the year. The financial sector, which returned 31.8% for the year, also experienced strong earnings as recessionary fears subsided and the US yield curve moved toward a more normal, positively slope. The only other economic sector to outperform the broader Russell 1000 index return of 31.4% for the 1-year period was the communication services sector, which posted a return of 32.9% for the year.
- Quarterly results for small cap sectors were mixed compared to their large cap counterparts with seven of the eleven economic sectors outpacing their corresponding large cap equivalents. Ten of the eleven small cap sectors produced positive absolute returns during the quarter, but similar to large cap performance, only three sectors managed to outpace the broad Russell 2000 Index. Economically sensitive sectors were also the strongest performers in the small cap space as investors expressed an appetite for risk. The health care sector was the quarter's standout, posting a return of 22.4% for the quarter. The technology and materials sectors also posted double-digit performance for the period with returns of 11.7% and 11.5% respectively. While not a significant weight in the index, the utilities, which are considered defensive, was the only negative sector, posting a loss of -1.6%. Over the trailing 1-year period, returns were broadly positive with only the highly cyclical energy sector, largely tied to oil prices, producing negative performance with a return of -6.3%. Similar to large cap performance, technology led the way with the sector returning a stellar 42.7% for the year. Returns were also impressive in the industrials, health care and real estate sectors, which posted gains of 29.9%, 29.4% and 29.1%, respectively, and finished ahead of the Russell 2000 index return of 25.5% for the year.





Top 10 Weighted Stocks					
Russell 1000	Weight	1-Qtr Return	1-Year Return	Sector	
Apple Inc	4.40%	31.5%	89.0%	Information Technology	
Microsoft Corp	4.02%	13.8%	57.6%	Information Technology	
Amazon.com Inc	2.57%	6.4%	23.0%	Consumer Discretionary	
Facebook Inc A	1.65%	15.3%	56.6%	Communication Services	
Berkshire Hathaway Inc B	1.49%	8.9%	10.9%	Financials	
JPMorgan Chase & Co	1.46%	19.4%	47.3%	Financials	
Alphabet Inc A	1.35%	9.7%	28.2%	Communication Services	
Alphabet Inc Class C	1.35%	9.7%	29.1%	Communication Services	
Johnson & Johnson	1.31%	13.5%	16.2%	Health Care	
Visa Inc Class A	1.08%	9.4%	43.3%	Information Technology	

	Top 10 Weighted Stocks					
Russell 2000	Weight	1-Qtr Return	1-Year Return	Sector		
NovoCure Ltd	0.35%	12.7%	151.7%	Health Care		
The Medicines Co	0.30%	69.9%	343.8%	Health Care		
Generac Holdings Inc	0.29%	28.4%	102.4%	Industrials		
Lumentum Holdings Inc	0.29%	48.1%	88.8%	Information Technology		
Teladoc Health Inc	0.29%	23.6%	68.9%	Health Care		
Arrowhead Pharmaceuticals Inc	0.28%	125.1%	410.7%	Health Care		
Haemonetics Corp	0.28%	-8.9%	14.8%	Health Care		
Marriott Vacations Worldwide Corp	0.25%	24.8%	85.9%	Consumer Discretionary		
Performance Food Group Co	0.25%	11.9%	59.5%	Consumer Staples		
Trex Co Inc	0.25%	-1.2%	51.4%	Industrials		

Тор	Top 10 Performing Stocks (by Quarter)					
Russell 1000	Weight	1-Qtr Return	1-Year Return	Sector		
Tesla Inc	0.20%	73.7%	25.7%	Consumer Discretionary		
Sarepta Therapeutics Inc	0.03%	71.3%	18.2%	Health Care		
Ubiquiti Inc	0.01%	60.1%	91.6%	Information Technology		
Advanced Micro Devices Inc	0.16%	58.2%	148.4%	Information Technology		
Qorvo Inc	0.05%	56.8%	91.4%	Information Technology		
Zillow Group Inc A	0.01%	54.8%	45.5%	Communication Services		
Align Technology Inc	0.07%	54.2%	33.2%	Health Care		
Zillow Group Inc C	0.02%	54.1%	45.5%	Communication Services		
Transocean Ltd	0.01%	53.9%	-0.9%	Energy		
Skyworks Solutions Inc	0.07%	53.2%	84.1%	Information Technology		

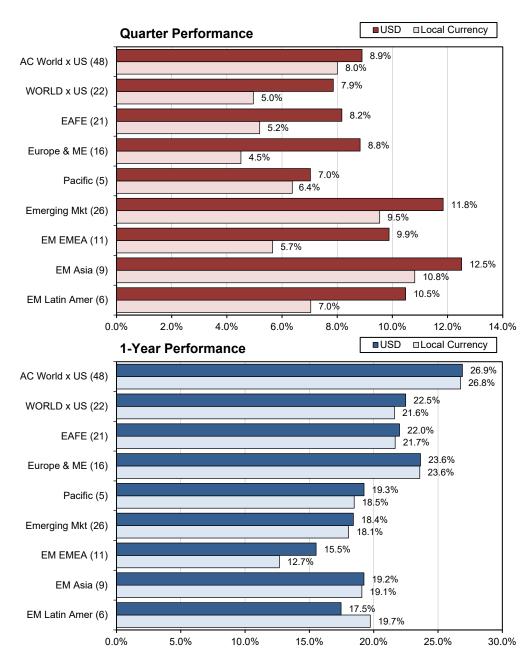
Top 10 Performing Stocks (by Quarter)					
Russell 2000	Weight	1-Qtr Return	1-Year Return	Sector	
Constellation Pharmaceuticals Inc	0.03%	629.3%	1074.8%	Health Care	
Forty Seven Inc	0.04%	513.2%	150.4%	Health Care	
ChemoCentryx Inc	0.08%	483.3%	262.5%	Health Care	
Axsome Therapeutics Inc	0.12%	410.7%	3565.2%	Health Care	
Kodiak Sciences Inc	0.08%	400.3%	913.4%	Health Care	
Karuna Therapeutics Inc	0.02%	361.6%	N/A	Health Care	
Intra-Cellular Therapies Inc	0.07%	359.3%	201.2%	Health Care	
Synthorx Inc	0.03%	329.6%	302.1%	Health Care	
Mersana Therapeutics Inc	0.01%	262.7%	40.4%	Health Care	
VBI Vaccines Inc	0.01%	192.9%	-13.8%	Health Care	

Bottom 10 Performing Stocks (by Quarter)					
Russell 1000	Weight	1-Qtr Return	1-Year Return	Sector	
Beyond Meat Inc	0.01%	-49.1%	N/A	Consumer Staples	
Sage Therapeutics Inc	0.01%	-48.5%	-24.6%	Health Care	
Chesapeake Energy Corp	0.00%	-41.4%	-60.7%	Energy	
ServiceMaster Global Holdings Inc	0.02%	-30.8%	5.2%	Consumer Discretionary	
Twitter Inc	0.08%	-22.2%	11.5%	Communication Services	
Taubman Centers Inc	0.01%	-22.1%	-27.0%	Real Estate	
Elastic NV	0.01%	-21.9%	-10.0%	Information Technology	
Etsy Inc	0.02%	-21.6%	-6.9%	Consumer Discretionary	
Sinclair Broadcast Group Inc	0.01%	-21.5%	29.0%	Communication Services	
Ventas Inc	0.07%	-19.9%	3.4%	Real Estate	

Bottom 10 Performing Stocks (by Quarter)					
Russell 2000	Weight	1-Qtr Return	1-Year Return	Sector	
resTORbio Inc	0.00%	-83.1%	-82.7%	Health Care	
TransEnterix Inc	0.00%	-81.8%	-95.0%	Health Care	
Unit Corp	0.00%	-79.4%	-95.1%	Energy	
Cyclerion Therapeutics Inc Ord Shrs	0.00%	-77.6%	N/A	Health Care	
Waitr Holdings Inc Class A	0.00%	-74.9%	-97.1%	Consumer Discretionary	
Intelsat SA	0.02%	-69.2%	-67.1%	Communication Services	
Contura Energy Inc	0.01%	-67.6%	-86.2%	Energy	
McDermott International Inc	0.01%	-66.5%	-89.7%	Energy	
Pareteum Corp	0.00%	-66.1%	-74.1%	Communication Services	
Exela Technologies Inc	0.00%	-65.4%	-89.5%	Information Technology	



- Broad international equity returns were positive in both local currency and USD terms for the 4th quarter as investors benefited from a broad "risk-on" environment. US investors also benefited as the USD weakened relative to most major developed and emerging market currencies during the period. Within the broader currency moves that boosted USD return, the British pound and the Euro appreciated relative to the USD during the quarter which acted as a headwind to holdings in those sub-markets. However, the macro impact of the USD weakness for the period was positive for US investors for the broad market international indexes. The MSCI EAFE and ACWI ex US Indexes returned 8.2% and 7.9% respectively for the quarter. Similar to US markets, international equity markets were buoyed by loose central bank monetary policies which supplied the markets with liquidity. Christine Lagarde assumed the presidency of the European Central Bank (ECB) and announced that interest rates would remain negative at -0.5% while the Bank of Japan's key rate also remains in negative territory at -0.1%. The People's Bank of China announced during the quarter that it would continue with its prudent monetary policy with the goal of providing stimulus measures as needed.
- As previously noted, results for developed market indexes were strongly positive for the 4th quarter. European stocks moved higher on expectations of a trade resolution between China and the US. In the UK, Prime Minster Boris Johnson received a resounding mandate in recent elections resulting in a large majority in Parliament. The results make it highly likely that the UK will leave the European Union. The decrease in Brexit uncertainty led the British pound to rally against most major currencies. In contrast, the economy in Hong Kong fell into recession as continued political protests and the Chinese government's response detracted from growth. While not as strong as US equity market returns, each of the broad, developed market benchmarks posted returns in excess of 20% for the trailing 1-year period.
- For the 4th quarter, emerging markets reversed the recent trend and managed to outperform developed international markets. The MSCI Emerging Markets Index returned a strong USD return of 11.8%. As previously noted, the prospect of reduced trade tensions between the US and China stoked returns in emerging markets. As a result, countries with greater sensitivities to commodity prices and global trade activity performed well during the period. As evidence, Russia and Brazil, both large energy exporters, returned 16.6% and 15.6%, respectively, during the quarter. For the full year, emerging markets delivered strong returns in both local currency and USD terms. The MSCI Emerging Markets Index climbed 18.4% in local currency and 18.1% in USD terms. The narrow performance differential between local currency and USD emerging market returns is also observable across each of the international benchmarks for the 1-year period as the year's currency volatility largely balanced out.



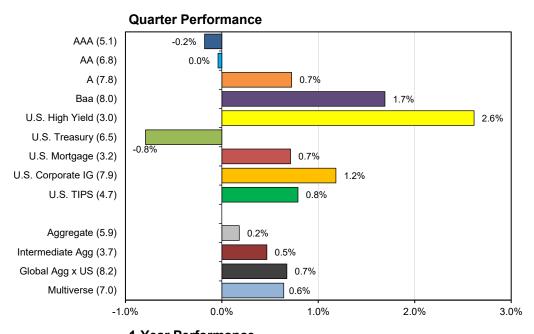


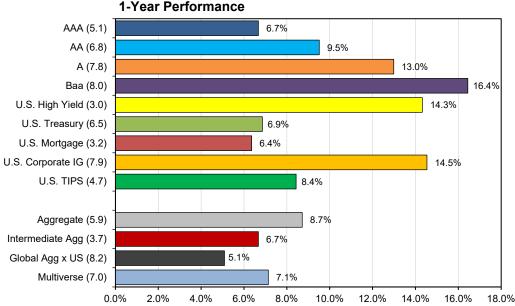
Sector Weight	Quarter Return	1-Year Return
5.2%	4.8%	12.7%
11.6%	9.4%	24.8%
11.3%	1.9%	18.9%
4.9%	3.8%	7.6%
18.6%	8.4%	17.7%
12.2%	12.4%	30.7%
15.0%	10.0%	26.2%
7.1%	12.6%	37.7%
7.1%	10.5%	22.9%
3.5%	4.2%	14.8%
3.7%	5.3%	19.2%
100.0%	8.2%	22.0%
Sector Weight	Quarter Return	1-Year Return
6.7%	7.0%	12.1%
11.8%	11.4%	27.7%
9.4%	1.9%	17.5%
6.5%	6.5%	14.8%
21.4%	8.1%	17.2%
8.9%	12.5%	27.7%
11.9%	9.6%	24.0%
9.4%	15.5%	40.7%
7.4%	10.8%	18.6%
3.2%	7.3%	17.1%
3.4%	4.8%	17.4%
100.0%	8.9%	26.9%
0	0 - 1 - 5 - 1	4.7
		1-Year Return
		11.2%
	-	35.1%
		10.7%
		19.8%
		12.6%
		3.7%
		7.1%
-		41.6%
7 /10/.	12.3%	5.9%
7.4%		
3.0%	17.6%	23.9%
	5.2% 11.6% 11.3% 4.9% 18.6% 12.2% 15.0% 7.1% 7.1% 3.5% 3.7% 100.0%  Sector Weight 6.7% 11.8% 9.4% 6.5% 21.4% 8.9% 11.9% 9.4% 7.4% 3.2% 3.4%	5.2%       4.8%         11.6%       9.4%         11.3%       1.9%         4.9%       3.8%         18.6%       8.4%         12.2%       12.4%         15.0%       10.0%         7.1%       12.6%         7.1%       10.5%         3.5%       4.2%         3.7%       5.3%         100.0%       8.2%         Sector Weight       Quarter Return         6.7%       7.0%         11.8%       11.4%         9.4%       1.9%         6.5%       6.5%         21.4%       8.1%         8.9%       12.5%         11.9%       9.6%         9.4%       15.5%         7.4%       10.8%         3.2%       7.3%         3.4%       4.8%         100.0%       8.9%         Sector Weight       Quarter Return         11.0%       9.8%         14.2%       16.7%         6.3%       2.6%         7.4%       9.8%         24.2%       9.8%         24.2%       9.8%         24.2%       9.8%

	MSCI-EAFE	MSCI-ACWIXUS	Quarter	1- Year
Country	Weight	Weight	Return	Return
Japan	24.5%	16.1%	7.6%	19.6%
United Kingdom	16.5%	10.8%	10.0%	21.1%
France	11.4%	7.5%	8.5%	25.7%
Switzerland	9.3%	6.1%	7.6%	32.3%
Germany	8.7%	5.7%	9.9%	20.8%
Australia	6.8%	4.5%	4.3%	22.9%
Netherlands	4.0%	2.6%	7.4%	32.1%
Hong Kong	3.5%	2.3%	7.3%	10.3%
Spain	2.8%	1.9%	6.0%	12.0%
Sweden	2.7%	1.8%	13.1%	21.2%
Italy	2.3%	1.5%	8.1%	27.3%
Denmark	1.8%	1.2%	13.1%	28.2%
Singapore	1.3%	0.8%	7.4%	15.0%
Belgium	1.0%	0.7%	-1.1%	20.3%
Finland	0.9%	0.6%	3.0%	9.5%
Norway	0.6%	0.4%	4.3%	10.4%
Ireland	0.6%	0.4%	18.5%	37.5%
Israel	0.6%	0.4%	7.2%	9.6%
New Zealand	0.3%	0.2%	17.4%	38.2%
Austria	0.2%	0.2%	8.0%	14.5%
Portugal	0.2%	0.1%	8.7%	23.7%
Total EAFE Countries	100.0%	65.8%	8.2%	22.0%
Canada	100.0%	6.7%	4.9%	27.5%
Total Developed Countries		72.5%	7.9%	22.5%
China		9.4%	14.7%	23.5%
Korea		3.2%	13.4%	12.5%
Taiwan		3.2%	17.9%	36.4%
India		2.4%	5.3%	7.6%
Brazil		2.1%	14.2%	26.3%
South Africa		1.3%	13.1%	10.0%
Russia		1.1%	16.8%	50.9%
Saudi Arabia		0.7%	2.7%	7.2%
Thailand		0.7%	-0.9%	9.5%
Mexico		0.6%	6.2% 7.0%	11.4%
Indonesia		0.5%		9.1%
Malaysia		0.5%	3.1% 2.9%	-2.0% 10.5%
Philippines		0.3%	2.9%	-1.0%
Qatar		0.3%		
Poland		0.2%	4.1%	-5.9%
Chile		0.2%	-8.8%	-16.9%
United Arab Emirates		0.2%	-1.5%	4.0%
Turkey		0.1%	-0.1%	11.1%
Colombia		0.1%	14.4%	30.8%
Peru		0.1%	6.0%	4.8%
Greece		0.1%	12.7%	43.2%
Hungary		0.1%	22.2%	19.4%
Argentina		0.0%	15.4%	-20.8%
Czech Republic		0.0%	8.9%	4.2%
Egypt		0.0%	5.6%	41.8%
Pakistan		0.0%	26.5%	9.7%
Total Emerging Countries		27.5%	11.8%	18.4%
Total ACWIxUS Countries		100.0%	8.9%	26.9%



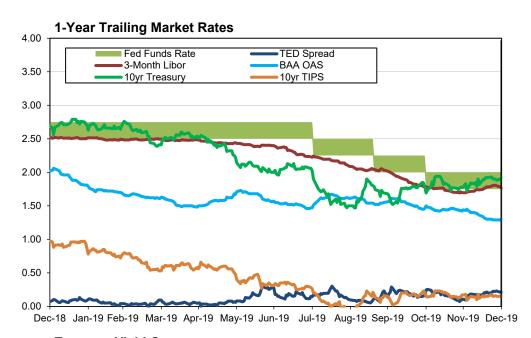
- Fixed income markets extended their gains in the 4th guarter, except for US Treasury bonds which declined during the period. Interest rates rose modestly across the US Treasury Yield Curve through the quarter as investors' confidence generally improved which resulted in bond prices falling. The Fed continued to provide liquidity by cutting short-term interest rates by 25 basis points to between 1.50% and 1.75% in October. The Fed began expanding its balance sheet by purchasing securities to provide the market with liquidity which is another form of monetary easing. The Fed made no changes to monetary policy at their December meeting and signaled that they would remain on hold but would continue to monitor the economy closely for any further deterioration. Importantly, the US Treasury Yield Curve normalized between the 2-year and 10-year issues which suggests that the threat of an imminent recession has been reduced. An inverted yield curve has historically preceded a recession within the next 6-24 months. The bellwether Bloomberg Barclays US Aggregate Index added 0.2% during the 4th guarter while returning 8.7% for the 1-year period ending in December.
- Within investment grade credit, lower quality issues resumed their outperformance over higher quality issues as investors' appetites for risk increased during the quarter. Bonds rated Baa were the best performing investment grade credit quality segment returning 1.7% for the quarter, while AAA was the worst performing, returning -0.2%. High yield corporate bonds outpaced all other credit sectors during the quarter returning 2.6%. For the full year both investment grade and high yield bonds delivered strong performance returning 14.5% and 14.3% respectively.
- Performance across defensive sectors such as US Treasury bonds, mortgage backed securities and TIPS were mixed during the quarter mostly due to their duration profiles. Rising interest rates during the quarter acted as a headwind to performance. As a result, US Treasury bonds, mortgage bonds and TIPS returned -0.8%, 0.7% and 0.8% respectively. Overall, fears of rising inflation remain relatively low while expectations for a positive economic environment remain strong. As a result, for the full 1-year period, US Treasury, mortgages and TIPS returned 6.9%, 6.4% and 8.4% respectively, trailing all corporate credit sectors significantly over the full year.

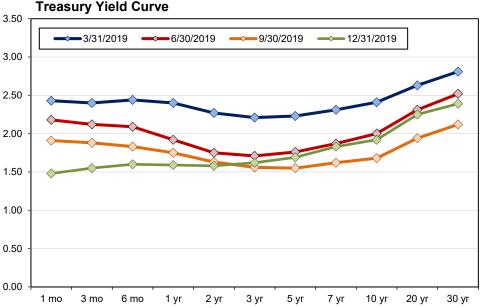






- Global fixed income returns were positive during the 4th quarter. Generally, global central bank monetary policy remains supportive as low economic growth persists in much of the world outside of the US. As a result, negative interest rates persist in much of Europe and Japan. However, the number of bonds with negative yields declined in recent months as future expectations for economic growth improved. As mentioned previously, we saw currency volatility increase during the quarter with the USD moving lower against most major developed and emerging market currencies. The depreciation of the USD acted as a catalyst for US investors compared to local investors. Global bonds, as represented by the Bloomberg Barclays Global Aggregate ex US Index, returned was 0.7% during the quarter which outperformed US bonds represented by the Bloomberg Barclays Aggregate Index. For the full 1-year period, global bonds underperformed domestic bonds 5.1% versus 8.7% respectively.
- Much of the index performance detailed in the bar graphs on the previous page is visible on a time series basis by reviewing the line graphs to the right. The '1-Year Trailing Market Rates' chart illustrates that over the last year, the 10-year Treasury yield (green line) fell from highs near 2.8%, to yields below 1.5% before ending the guarter at 1.92%. The blue line illustrates changes in the BAA OAS (Option Adjusted Spread). This measure quantifies the additional yield premium that investors require to purchase and hold non-Treasury issues. This line illustrates the continued decline from nearly 2.5% in the 1st quarter of 2019 to less than 1.6% in 4th quarter as investors sought out higher yielding assets and concerns regarding trade and the potential for a recession in the US declined. Spreads tightened by about 24 basis points during the guarter. Spread tightening is equivalent to an interest rate decrease on corporate bonds, which produces an additional tailwind for corporate bond index returns. The green band across the graph illustrates the decrease in the Federal Funds Rate due to the recent easing in US monetary policy. The Fed cut the Fed Funds Rate three times during the year on fears that economic growth was decelerating.
- The lower graph provides a snapshot of the US Treasury Yield Curve at the end of each of the last four calendar quarters. Interest rates were broadly lower over the full year as the Fed cut interest rates and expectations of future economic growth declined. During the year, the US Treasury curve was inverted between 2-year and 10-year rates. After multiple rate cuts, the curve finished the year with a more normalized shape with the long end of the curve higher than the short end.



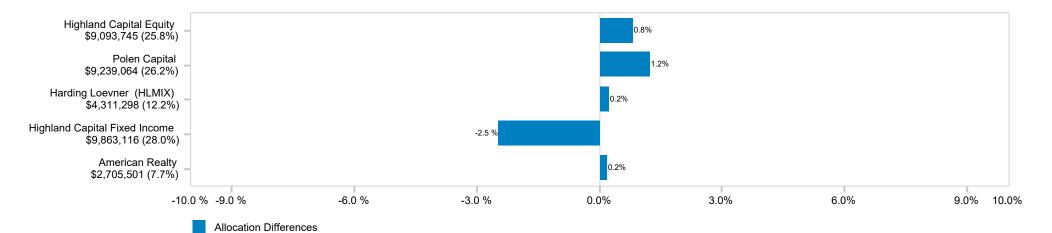




Total Fund Compliance:	Yes	No
	163	110
The total plan (Net) return equaled or exceeded the total plan benchmark over the trailing five year period.		
The three year return ranks in the top 40% of its peers.	•	
The three year standard deviation is less than the total fund benchmark's standard deviation.	•	
Equity Compliance:	Yes	No
The equity (Net) return equaled or exceeded the benchmark over the trailing five year period.	•	
The amount invested in each issuing company is less than or equal to 5% of the Fund's equity portfolio at market.	•	
The aggregate investment in any one company is less than or equal to 5% of the outstanding shares of the company.	•	
The amount invested in common stocks and convertible bonds is less than or equal to 70% of the total fund market value.	•	
Fixed Income Compliance:	Yes	No
Total fixed income (Gross) return equaled or exceed the benchmark over the trailing five year period.	•	
The three year return ranks in the top 40% of its peers.		•
All fixed income securities ranked at least BBB by Standard & Poors or Baa by Moody's.	•	



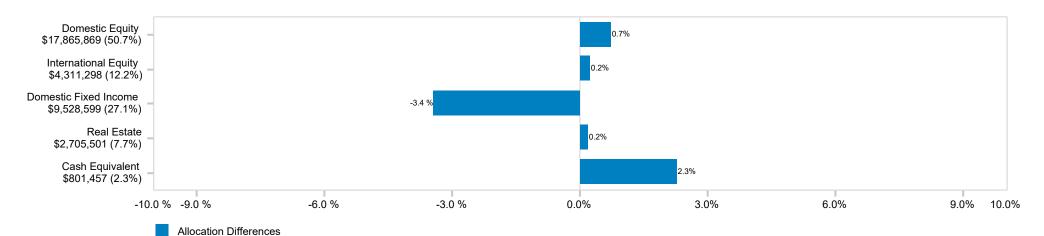
	Asset Allocation \$	Current Allocation (%)	Target Allocation (%)	Differences (%)	Target Rebal (\$000)
Total Fund Composite	35,212,724	100.0	100.0	0.0	-
Highland Capital Equity	9,093,745	25.8	25.0	0.8	-290,564
Polen Capital	9,239,064	26.2	25.0	1.2	-435,883
Harding Loevner (HLMIX)	4,311,298	12.2	12.0	0.2	-85,772
Highland Capital Fixed Income	9,863,116	28.0	30.5	-2.5	876,765
American Realty	2,705,501	7.7	7.5	0.2	-64,546







	Asset Allocation \$	Current Allocation (%)	Target Allocation (%)	Differences (%)	Target Rebal (\$000)
Domestic Equity	17,865,869	50.7	50.0	0.7	-259,507
International Equity	4,311,298	12.2	12.0	0.2	-85,772
Domestic Fixed Income	9,528,599	27.1	30.5	-3.4	1,211,282
Real Estate	2,705,501	7.7	7.5	0.2	-64,546
Cash Equivalent	801,457	2.3	0.0	2.3	-801,457
Total Fund	35,212,724	100.0	100.0	0.0	-

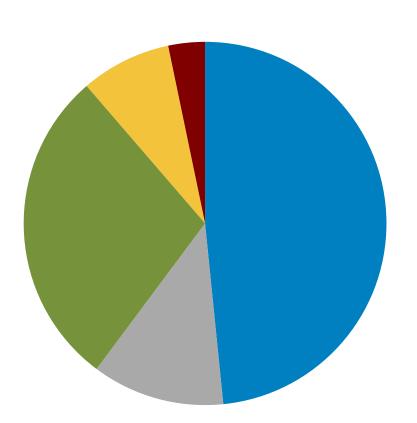


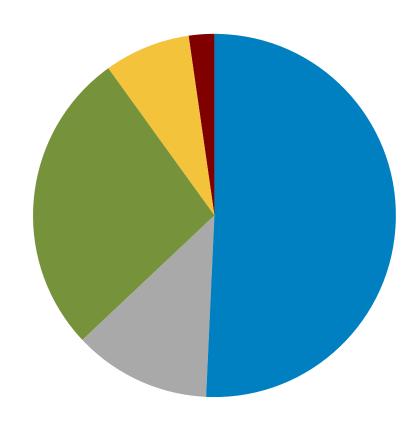




Asset Allocation By Segment as of September 30, 2019 : \$33,175,665

Asset Allocation By Segment as of December 31, 2019 : \$35,212,724



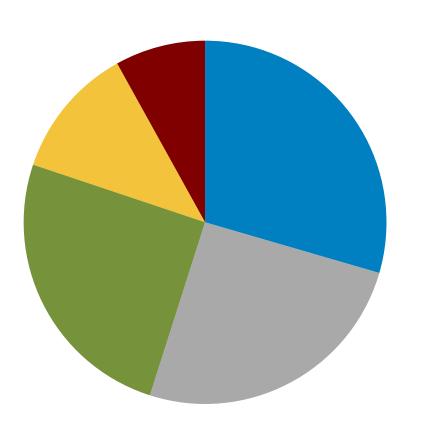


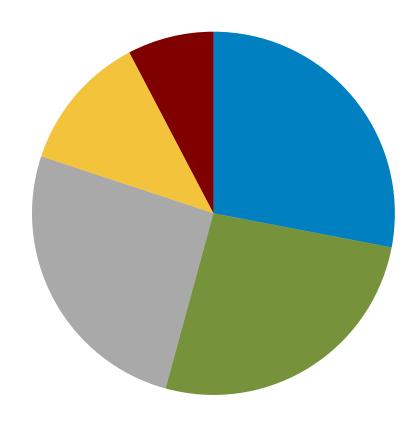
ocation					
Segments	Market Value	Allocation	Segments	Market Value	Allocation
■ Domestic Equity	16,055,682	48.4	Domestic Equity	17,865,869	50.7
International Equity	3,916,994	11.8	International Equity	4,311,298	12.2
■ Domestic Fixed Income	9,444,436	28.5	Domestic Fixed Income	9,528,599	27.1
Real Estate	2,673,887	8.1	Real Estate	2,705,501	7.7
■ Cash Equivalent	1,084,666	3.3	Cash Equivalent	801,457	2.3



Asset Allocation By Manager as of September 30, 2019 : \$33,175,665

Asset Allocation By Manager as of December 31, 2019 : \$35,212,724





cation					
	Market Value	Allocation		Market Value	Allocation
■ Highland Capital Fixed Income	9,786,371	29.5	■ Highland Capital Fixed Income	9,863,116	28.0
■ Highland Capital Equity	8,432,956	25.4	Polen Capital	9,239,064	26.2
■ Polen Capital	8,365,458	25.2	Highland Capital Equity	9,093,745	25.8
Harding Loevner (HLMIX)	3,916,994	11.8	Harding Loevner (HLMIX)	4,311,298	12.2
■ American Realty	2,673,887	8.1	■ American Realty	2,705,501	7.7



Asset Allocation & Performance												
		ocation					Perform	ance(%)				
	Market Value \$	%	Q	TR	FY	TD	1	YR	3	YR	5	YR
Total Fund Composite	35,212,724	100.0	6.07	(21)	6.07	(21)	22.94	(4)	12.28	(1)	9.66	(1)
Total Policy Index All Public Plans-Total Fund Median			6.02 5.60	(23)	6.02 5.60	(23)	22.76 20.46	(5)	11.79 9.93	(3)	8.93 7.07	(2)
Total Equity Composite	22,177,168	63.0	9.69		9.69		31.49		16.74		12.83	
Total Equity Index			9.53		9.53		31.70		16.09		11.73	
Highland Capital Equity S&P 500 Index Russell 1000 Value Index IM U.S. Large Cap Equity (SA+CF) Median	9,093,745	25.8	7.98 9.07 7.41 8.70	(64) (39) (74)	7.98 9.07 7.41 8.70	(64) (39) (74)	25.72 31.49 26.54 30.12	(80) (38) (75)	10.87 15.27 9.68 14.56	(77) (40) (86)	9.88 11.70 8.29 11.01	(65) (37) (84)
Polen Capital Russell 1000 Growth Index IM U.S. Large Cap Growth Equity (SA+CF) Median	9,239,064	26.2	10.60 10.62 9.58	(25) (25)	10.60 10.62 9.58	(25) (25)	39.08 36.39 33.80	(11) (26)	24.73 20.49 19.28	(7) (41)	17.98 14.63 13.50	(2) (31)
Harding Loevner (HLMIX) MSCI EAFE Index IM International Equity (SA+CF) Median	4,311,298	12.2	10.07 8.21 9.98	(50) (79)	10.07 8.21 9.98	(50) (79)	25.24 22.66 22.62	(35) (50)	11.86 10.11 10.74	(37) (59)	7.71 6.18 6.61	(34) (59)
Total Fixed Income												
Highland Capital Fixed Income Blmbg. Barc. U.S. Gov't/Credit IM U.S. Broad Market Gov./Corp. (SA+CF) Median	9,863,116	28.0	0.32 -0.01 0.14	(22) (90)	0.32 -0.01 0.14	(22) (90)	9.26 9.71 9.58	(66) (47)	4.28 4.35 4.50	(82) (79)	3.59 3.23 3.52	(42) (90)
Total Real Estate Composite												
American Realty Real Estate Policy IM U.S. Open End Private Real Estate (SA+CF) Media	2,705,501	7.7	1.46 1.52 1.59	(72) (60)	1.46 1.52 1.59	(72) (60)	6.31 5.35 7.02	(65) (82)	7.70 7.10 7.71	(54) (74)	9.07 8.97 9.54	(77) (78)



	AI	location			Performance(%)		
	Market Value \$	%	QTR	FYTD	1 YR	3 YR	5 YR
Total Fund Composite	35,212,724	100.0	5.95	5.95	22.28	11.71	9.09
Total Policy Index			6.02	6.02	22.76	11.79	8.93
Total Equity Composite	22,177,168	63.0	9.69	9.69	31.49	16.74	12.83
Total Equity Index			9.53	9.53	31.70	16.09	11.73
Highland Capital Equity	9,093,745	25.8	7.85	7.85	25.11	N/A	N/A
S&P 500 Index			9.07	9.07	31.49	15.27	11.70
Russell 1000 Value Index			7.41	7.41	26.54	9.68	8.29
Polen Capital	9,239,064	26.2	10.46	10.46	38.11	24.05	17.31
Russell 1000 Growth Index			10.62	10.62	36.39	20.49	14.63
Harding Loevner (HLMIX)	4,311,298	12.2	10.07	10.07	25.24	11.86	7.71
MSCI EAFE Index			8.21	8.21	22.66	10.11	6.18
Total Fixed Income							
Highland Capital Fixed Income	9,863,116	28.0	0.20	0.20	8.74	N/A	N/A
Blmbg. Barc. U.S. Gov't/Credi	it		-0.01	-0.01	9.71	4.35	3.23
Total Real Estate Composite							
American Realty	2,705,501	7.7	1.18	1.18	5.14	6.52	7.90
Real Estate Policy			1.52	1.52	5.35	7.10	8.97



Asset Allocation & Performance									_	_								
		ocation				0010		201=			nance(%			2211		2012		2010
	Market Value \$	%	FY	TD		2018 o 2019	Т	2017 o -2018	1	2016 o -2017	T	2015 o -2016	Т	2014 o -2015	Т	2013 o -2014	1	-2012 「o -2013
Total Fund Composite	35,212,724	100.0	6.07	(21)	6.39	(5)	12.25	(3)	12.53		10.73	(12)	4.90	(1)	12.33	(5)	12.16	(42)
Total Policy Index			6.02	(23)	6.21	(7)	10.91	(9)	12.25	(36)	10.78	(12)	1.66	(7)	13.20	(2)	10.70	(71)
All Public Plans-Total Fund Median			5.60		3.99		7.86		11.60		9.27		-0.63		9.51		11.70	
Balanced Fund																		
Highland Capital Balanced	-	0.0	N/A		N/A		N/A		8.48	(79)	9.81	(53)	2.01	(10)	9.82	(69)	12.39	(52)
Highland Policy Index			4.01	(81)	8.58	(11)	7.36	(60)	8.62	(79)	10.57	(46)	1.29	(15)	13.33	(26)	10.46	(67)
IM U.S. Balanced (SA+CF) Median			5.62		4.48		8.04		11.94		10.36		-2.04		11.18		12.61	
Total Equity Composite	22,177,168	63.0	9.69		4.06		19.25		19.81		13.46		5.41		18.42		23.23	
Total Equity Index			9.53		3.08		18.00		19.94		13.47		-0.66		19.50		19.80	
Highland Capital Equity	9,093,745	25.8	7.98	(64)	2.34	(59)	12.66	(75)	18.59	(56)	14.71	(35)	1.04	(38)	17.46	(66)	28.23	(10)
S&P 500 Index			9.07	(39)	4.25	(38)	17.91	, ,	18.61	(56)	15.43	(24)	-0.61	(57)	19.73	(37)	19.34	. ,
Russell 1000 Value Index			7.41	(74)	4.00	(42)	9.45	(90)		(84)	16.19	(17)	-4.42	(85)	18.89	(49)	22.30	(38)
IM U.S. Large Cap Equity (SA+CF) Median			8.70		3.35		17.08		18.85		13.27		-0.33		18.78		21.08	
Polen Capital	9,239,064	26.2	10.60	(25)	9.99	(11)	31.18	(14)	20.81	(51)	10.63	(64)	18.10	(1)	18.82	(43)	N/A	
Russell 1000 Growth Index			10.62	(25)	3.71	(53)	26.30	(37)	21.94	(38)	13.76	(23)	3.17	(54)	19.15	(40)	19.27	(64)
IM U.S. Large Cap Growth Equity (SA+CF) Median			9.58		3.86		24.44		20.82		11.64		3.53		18.19		20.25	
Harding Loevner (HLMIX)	4,311,298	12.2	10.07	(50)	-3.34	(66)	5.85	(19)	18.66	(70)	17.62	(22)	-9.04	(54)	N/A		N/A	
MSCI EAFE Index			8.21	(79)	-0.82	(44)	3.25	(33)	19.65	(61)	7.06	(77)	-8.27	(49)	4.70	(63)	24.29	(32)
IM International Equity (SA+CF) Median			9.98		-1.42		1.40		21.06		11.48		-8.41		5.80		20.14	
Total Fixed Income																		
Highland Capital Fixed Income	9,863,116	28.0	0.32	(22)	10.23	(68)	-1.01	(75)	0.62	(39)	6.73	(21)	2.80	(70)	3.62	(79)	-3.82	(100)
Blmbg. Barc. U.S. Gov't/Credit			-0.01	(90)	11.32	(36)		(100)	-0.01	(94)	5.86	(60)	2.73	(75)	4.08	(71)		(85)
IM U.S. Broad Market Gov./Corp. (SA+CF) Median			0.14		10.89		-0.87		0.46		5.92		3.11		4.28		-1.36	
Total Real Estate Composite																		
American Realty	2,705,501	7.7	1.46	(72)	6.81	(54)	8.50	` '	7.52	(65)	9.05	(94)	13.97	(67)	12.43	(65)	N/A	
Real Estate Policy			1.52	(60)	5.59	(80)	8.68	(61)	7.66	(60)	10.08	(81)	14.93	(59)	12.40	(65)	13.04	(55)
IM U.S. Open End Private Real Estate (SA+CF) Media	an		1.59		6.97		9.01		8.17		11.14		15.39		12.66		13.22	

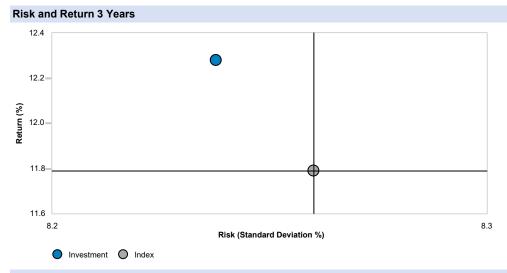


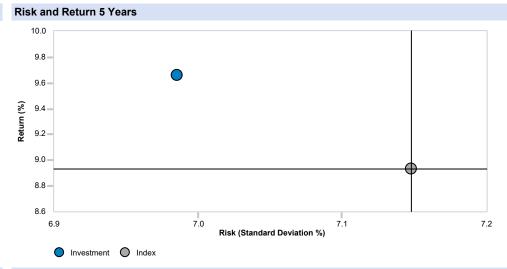
	Allo	ocation				Perform	mance(%)			
	Market Value \$	%	FYTD	Oct-2018 To Sep-2019	Oct-2017 To Sep-2018	Oct-2016 To Sep-2017	Oct-2015 To Sep-2016	Oct-2014 To Sep-2015	Oct-2013 To Sep-2014	Oct-2012 To Sep-2013
Total Fund Composite	35,212,724	100.0	5.95	5.85	11.70	11.94	10.05	4.53	11.70	11.64
Total Policy Index			6.02	6.21	10.91	12.25	10.78	1.66	13.20	10.70
Balanced Fund										
Highland Capital Balanced	-	0.0	N/A	N/A	N/A	7.90	9.10	1.76	9.28	11.73
Highland Policy Index			4.01	8.58	7.36	8.62	10.57	1.29	13.33	10.46
Total Equity Composite	22,177,168	63.0	9.69	4.06	19.25	19.81	13.46	5.41	18.42	23.23
Total Equity Index			9.53	3.08	18.00	19.94	13.47	-0.66	19.50	19.80
Highland Capital Equity	9,093,745	25.8	7.85	1.84	N/A	N/A	N/A	N/A	N/A	N/A
S&P 500 Index			9.07	4.25	17.91	18.61	15.43	-0.61	19.73	19.34
Russell 1000 Value Index			7.41	4.00	9.45	15.12	16.19	-4.42	18.89	22.30
Polen Capital	9,239,064	26.2	10.46	9.37	30.48	20.17	10.01	17.47	18.01	N/A
Russell 1000 Growth Index			10.62	3.71	26.30	21.94	13.76	3.17	19.15	19.27
Harding Loevner (HLMIX)	4,311,298	12.2	10.07	-3.34	5.85	18.66	17.62	-9.04	N/A	N/A
MSCI EAFE Index			8.21	-0.82	3.25	19.65	7.06	-8.27	4.70	24.29
Total Fixed Income										
Highland Capital Fixed Income	9,863,116	28.0	0.20	9.69	N/A	N/A	N/A	N/A	N/A	N/A
Blmbg. Barc. U.S. Gov't/Credit	t		-0.01	11.32	-1.37	-0.01	5.86	2.73	4.08	-1.96
Total Real Estate Composite										
American Realty	2,705,501	7.7	1.18	5.64	7.31	6.34	7.92	12.83	11.36	N/A
Real Estate Policy			1.52	5.59	8.68	7.66	10.08	14.93	12.40	13.04

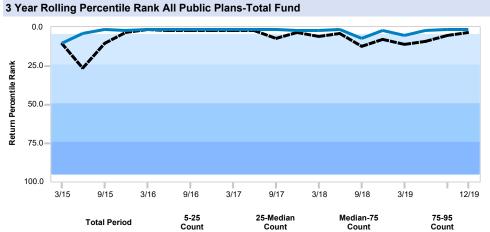


Historical Stati	stics 3 Years						
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters
Investment	12.28	8.24	1.26	101.79	11	93.50	1
Index	11.79	8.26	1.20	100.00	10	100.00	2

<b>Historical Statis</b>	Historical Statistics 5 Years										
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters				
Investment	9.66	6.99	1.23	102.58	18	84.64	2				
Index	8.93	7.15	1.11	100.00	16	100.00	4				







0 (0%)

1 (5%)

0 (0%)

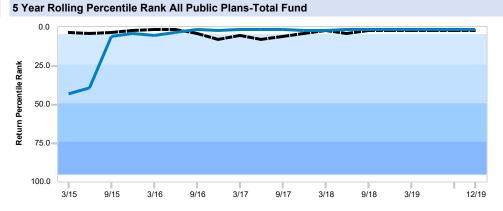
0 (0%)

0 (0%)

0 (0%)

20 (100%)

19 (95%)



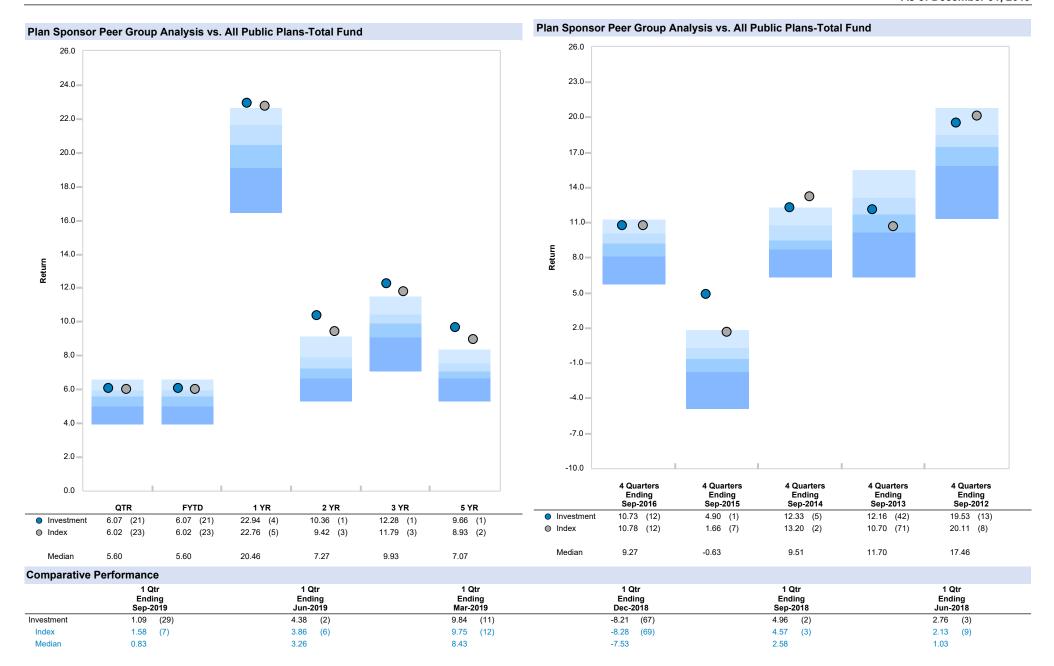
	Total Period	5-25 Count	25-Median Count	Median-75 Count	75-95 Count
Investment	20	18 (90%)	2 (10%)	0 (0%)	0 (0%)
Index	20	20 (100%)	0 (0%)	0 (0%)	0 (0%)



Investment

\_\_ Index

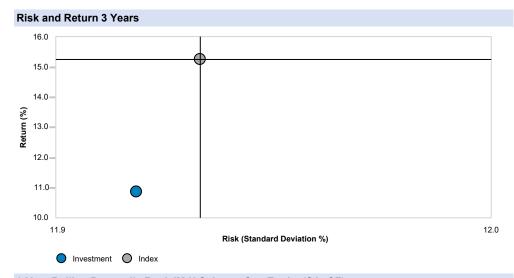
20

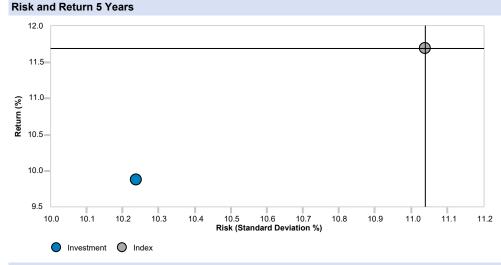


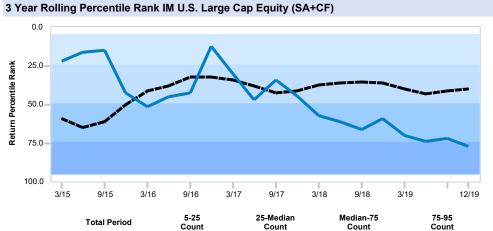


Historical Stati	stics 3 Years						
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters
Investment	10.87	11.92	0.79	83.22	10	97.33	2
Index	15.27	11.93	1.12	100.00	10	100.00	2

<b>Historical Statis</b>	Historical Statistics 5 Years										
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters				
Investment	9.88	10.24	0.88	89.30	16	101.47	4				
Index	11.70	11.04	0.98	100.00	17	100.00	3				







7 (35%)

17 (85%)

Count

8 (40%)

3 (15%)

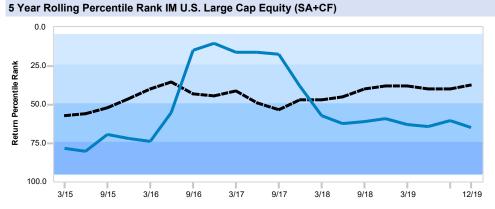
1 (5%)

0 (0%)

Count

4 (20%)

0 (0%)



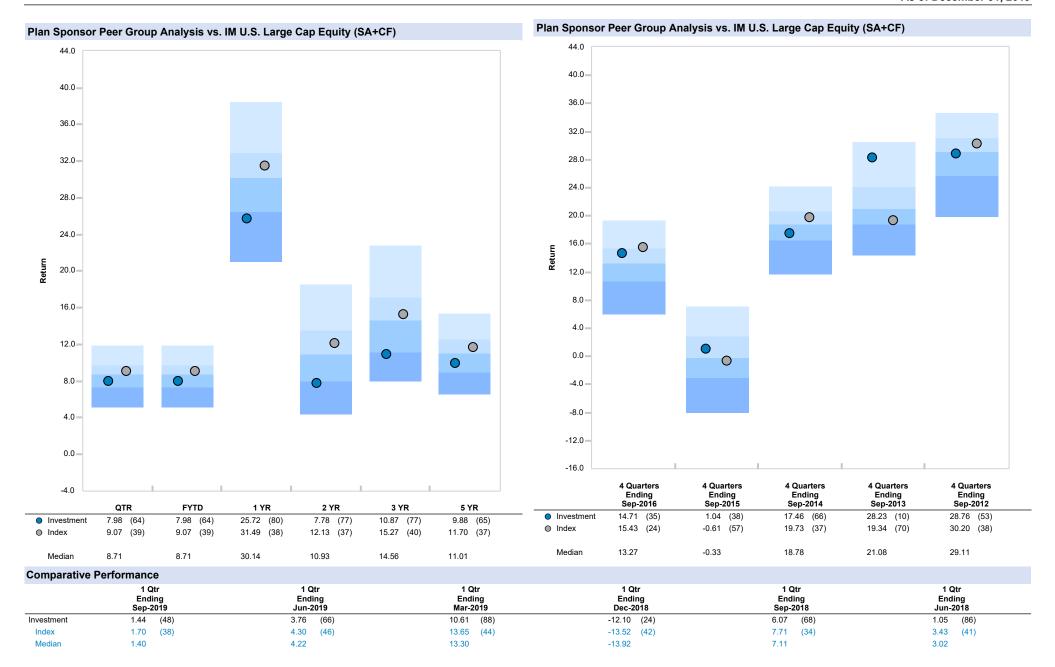
	Total Period	5-25 Count	25-Median Count	Median-75 Count	75-95 Count
Investment	20	5 (25%)	1 (5%)	12 (60%)	2 (10%)
Index	20	0 (0%)	16 (80%)	4 (20%)	0 (0%)



Investment

\_\_ Index

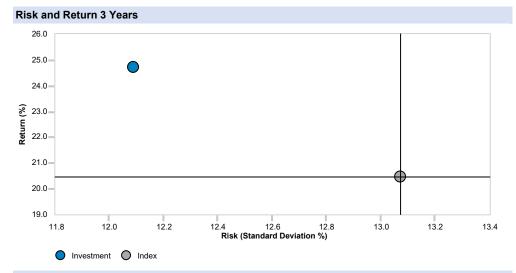
20

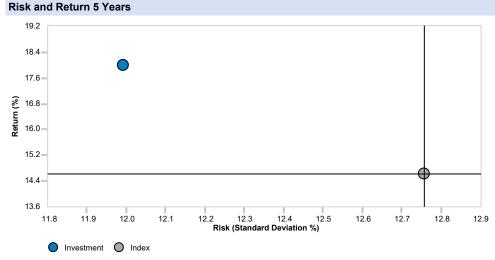


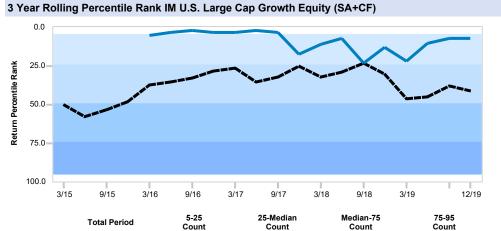


Historical Statistics 3 Years										
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters			
Investment	24.73	12.09	1.77	103.06	11	75.41	1			
Index	20.49	13.07	1.37	100.00	11	100.00	1			

<b>Historical Statis</b>	Historical Statistics 5 Years										
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters				
Investment	17.98	11.99	1.39	105.04	17	54.63	3				
Index	14.63	12.76	1.08	100.00	18	100.00	2				







0 (0%)

16 (80%)

0 (0%)

2 (10%)

0 (0%)

0 (0%)

16 (100%)

2 (10%)



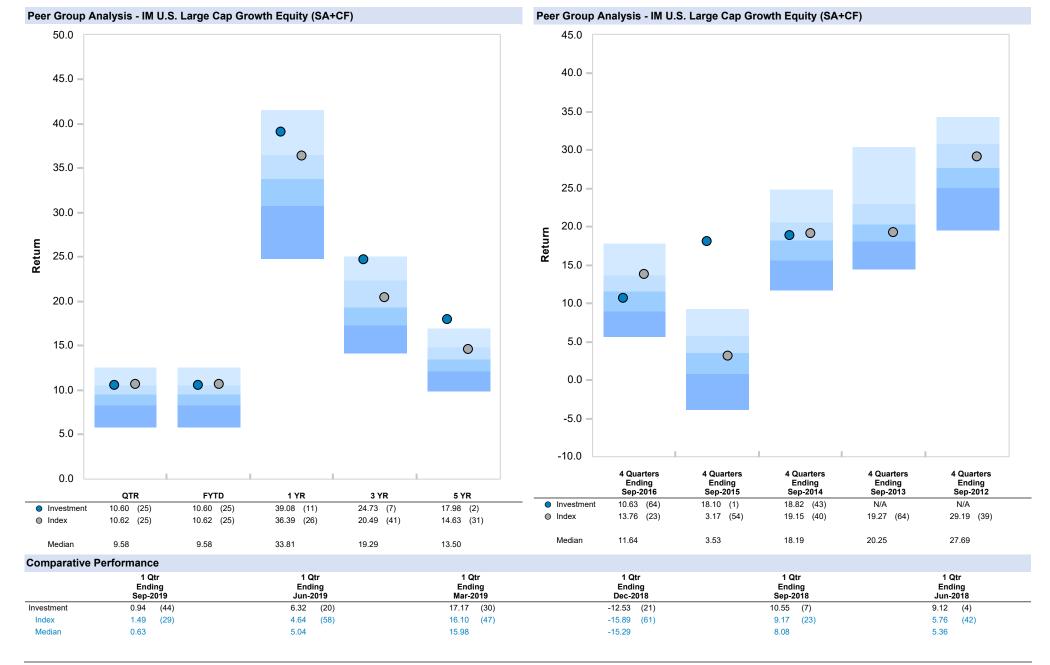
	Total Period	5-25 Count	25-Median Count	Median-75 Count	75-95 Count	
Investment	8	7 (88%)	1 (13%)	0 (0%)	0 (0%)	
Index	20	0 (0%)	20 (100%)	0 (0%)	0 (0%)	



Investment

\_\_ Index

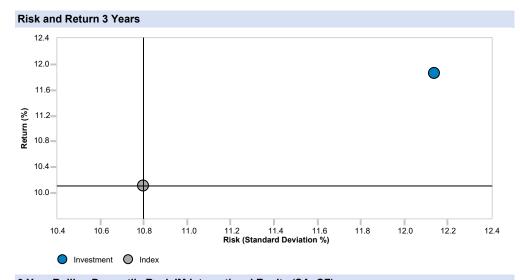
16

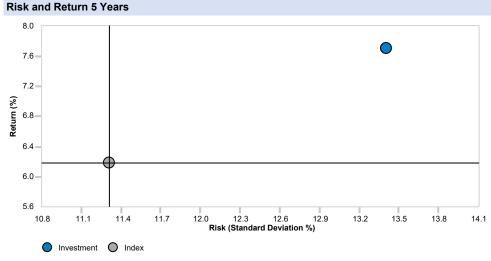




Historical Statistics 3 Years											
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters				
Investment	11.86	12.14	0.85	109.02	9	101.51	3				
Index	10.11	10.80	0.79	100.00	8	100.00	4				

Historical Statistics 5 Years											
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters				
Investment	7.71	13.40	0.55	113.87	15	100.88	5				
Index	6.18	11.31	0.50	100.00	12	100.00	8				







9 (90%)

5 (25%)

Count

1 (10%)

0 (0%)

Count

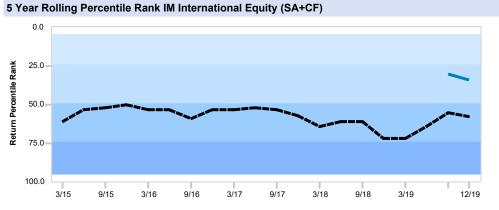
0 (0%)

1 (5%)

Count

0 (0%)

14 (70%)



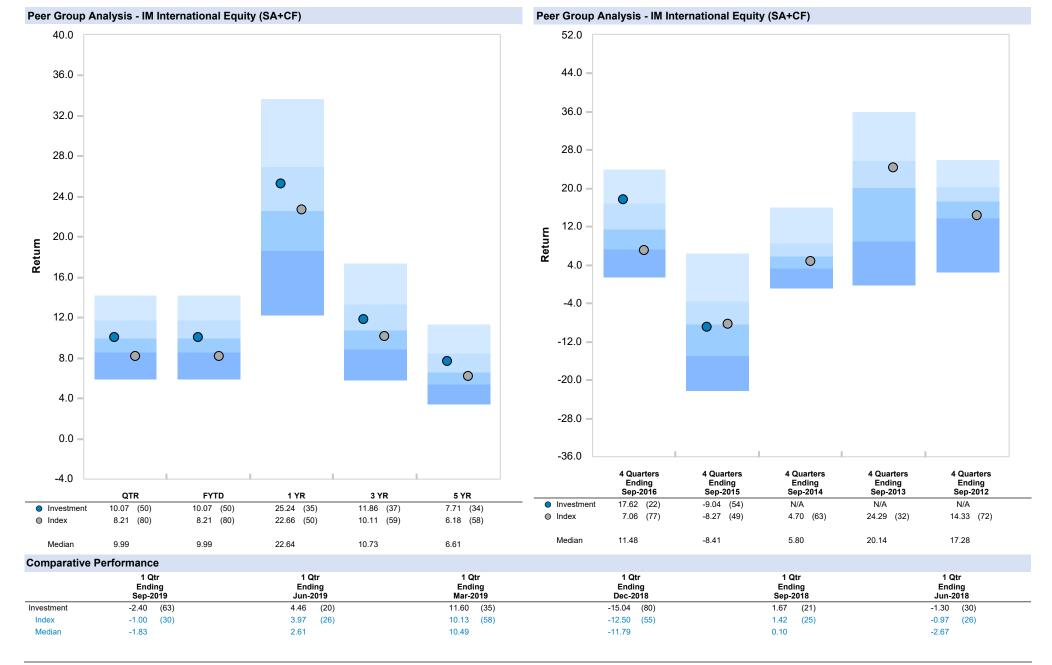
	Total Period	5-25 Count	25-Median Count	Median-75 Count	75-95 Count
Investment	2	0 (0%)	2 (100%)	0 (0%)	0 (0%)
Index	20	0 (0%)	1 (5%)	19 (95%)	0 (0%)



Investment

\_\_ Index

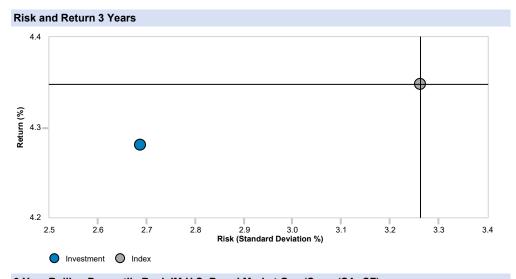
10

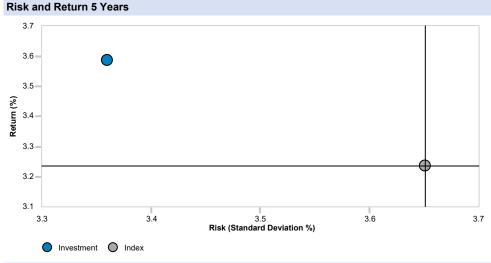




Historical Statistics 3 Years										
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters			
Investment	4.28	2.69	0.98	88.79	11	70.80	1			
Index	4 35	3.26	0.83	100.00	q	100.00	3			

Historical Statistics 5 Years										
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters			
Investment	3.59	3.36	0.78	99.29	16	77.31	4			
Index	3.23	3.65	0.62	100.00	14	100.00	6			







10 (50%)

0 (0%)

Count

8 (40%)

20 (100%)

Count

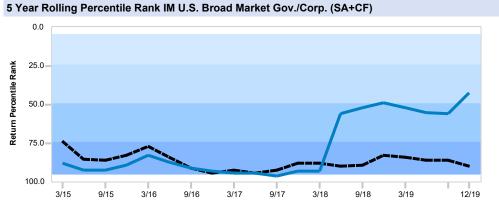
1 (5%)

0 (0%)

Count

1 (5%)

0 (0%)



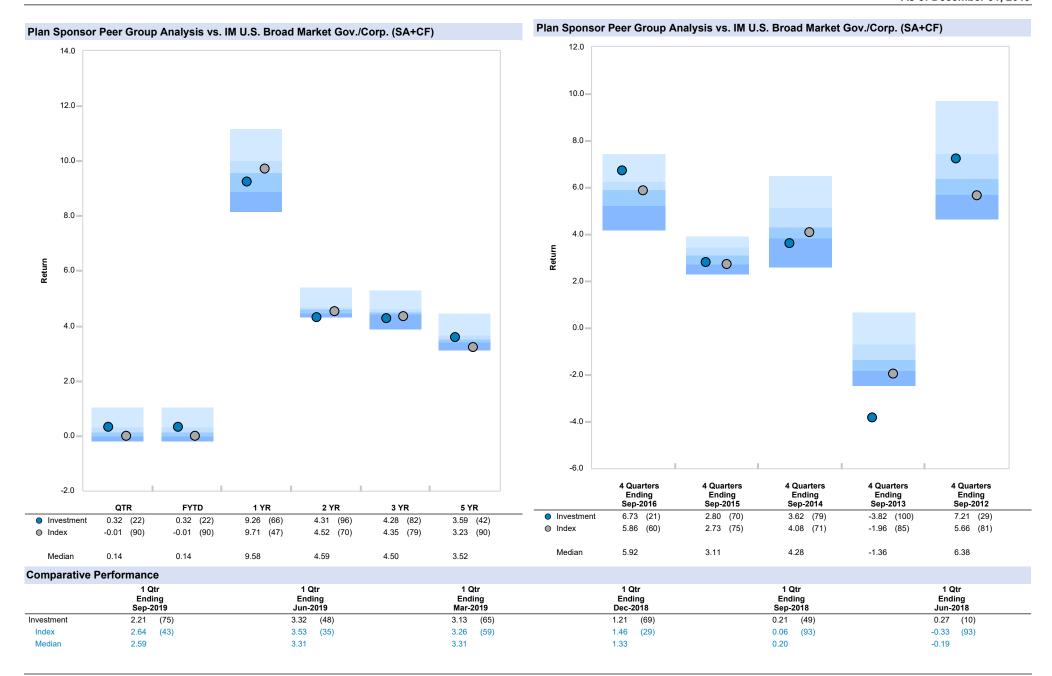
	Total Period	5-25 Count	25-Median Count	Median-75 Count	75-95 Count
Investment	20	0 (0%)	2 (10%)	5 (25%)	13 (65%)
Index	20	0 (0%)	0 (0%)	1 (5%)	19 (95%)



Investment

\_\_ Index

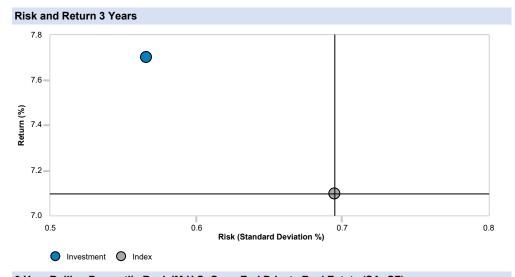
20

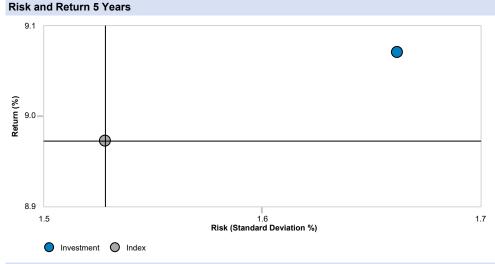




Historical Statistics 3 Years										
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters			
Investment	7.70	0.57	7.39	108.28	12	N/A	N/A			
Index	7 10	0.69	5.80	100.00	12	N/A	N/A			

Historical Statistics 5 Years										
	Return	Standard Deviation	Sharpe Ratio	Up Market Capture	Up Quarters	Down Market Capture	Down Quarters			
Investment	9.07	1.66	3.99	101.08	20	N/A	N/A			
Index	8.97	1.53	4.06	100.00	20	N/A	N/A			







0 (0%)

0 (0%)

Count

0 (0%)

0 (0%)

15

20

Count

7 (47%)

0 (0%)

Count

8 (53%)

20 (100%)



	Total Period	5-25 Count	25-Median Count	Median-75 Count	75-95 Count
_ Investment	7	0 (0%)	0 (0%)	1 (14%)	6 (86%)
Index	20	0 (0%)	0 (0%)	19 (95%)	1 (5%)



Investment

\_\_ Index





# Miami Springs Police and Fire Fee Analysis As of December 31, 2019

	Estimated Annual Fee (%)	Market Value (\$)	Estimated Annual Fee (\$)	Fee Schedule
Total Fund Composite	0.60	35,212,724	210,281	
Highland Capital Equity Polen Capital Harding Loevner (HLMIX)	0.50 0.55 0.81	9,093,745 9,239,064 4,311,298	45,469 50,815 34,922	0.50 % of Assets 0.55 % of Assets 0.81 % of Assets
Highland Capital Fixed Income	0.50	9,863,116	49,316	0.50 % of Assets
American Realty	1.10	2,705,501	29,761	1.10 % of Assets



Total Fund Historical Hybrid Comp	osition
Allocation Mandate	Weight (%)
Jan-1973	
S&P 500 Index	50.00
Blmbg. Barc. U.S. Gov't/Credit	50.00
Jan-2007	
S&P 500 Index	60.00
Blmbg. Barc. U.S. Gov't/Credit	40.00
Billing, Baro. C.C. Gov (Great	40.00
Jan-2013	
S&P 500 Index	35.00
Russell 1000 Growth Index	25.00
Blmbg. Barc. U.S. Gov't/Credit	40.00
Oct-2014	
S&P 500 Index	30.00
Russell 1000 Growth Index	20.00
MSCI EAFE Index	10.00
Blmbg. Barc. U.S. Gov't/Credit	32.50
NCREIF Fund Index-ODCE (VW)	7.50
, ,	
Jul-2018	
S&P 500 Index	25.00
Russell 1000 Growth Index	25.00
MSCI EAFE Index	12.00

<b>Highland Capital Historical Hybrid Compos</b>	ition	
Allocation Mandate	Weight (%)	
Jan-1973		
S&P 500 Index	50.00	
Blmbg. Barc. U.S. Gov't/Credit	50.00	
Jan-2007		
S&P 500 Index	60.00	
Blmbg. Barc. U.S. Gov't/Credit	40.00	
Oct-2014		
S&P 500 Index	48.00	
Blmbg. Barc. U.S. Gov't/Credit	52.00	
Jul-2018		
S&P 500 Index	45.00	
Blmbg_Barc_U.S_Gov't/Credit	55.00	



Active F	Return
----------	--------

- Arithmetic difference between the manager's performance and the designated benchmark return over a specified time period.

#### Alpha

- A measure of the difference between a portfolio's actual performance and its expected return based on its level of risk as determined by beta. It determines the portfolio's non-systemic return, or its historical performance not explained by movements of the market.

#### Beta

- A measure of the sensitivity of a portfolio to the movements in the market. It is a measure of the portfolio's systematic risk.

#### Consistency

- The percentage of quarters that a product achieved a rate of return higher than that of its benchmark. Higher consistency indicates the manager has contributed more to the product's performance.

#### Distributed to Paid In (DPI)

- The ratio of money distributed to Limited Partners by the fund, relative to contributions. It is calculated by dividing cumulative distributions by paid in capital. This multiple shows the investor how much money they got back. It is a good measure for evaluating a fund later in its life because there are more distributions to measure against.

#### **Down Market Capture**

- The ratio of average portfolio performance over the designated benchmark during periods of negative returns. A lower value indicates better product performance

#### Downside Risk

- A measure similar to standard deviation that utilizes only the negative movements of the return series. It is calculated by taking the standard deviation of the negative quarterly set of returns. A higher factor is indicative of a riskier product.

#### **Excess Return**

- Arithmetic difference between the manager's performance and the risk-free return over a specified time period.

#### Excess Risk

- A measure of the standard deviation of a portfolio's performance relative to the risk free return.

#### Information Ratio

- This calculates the value-added contribution of the manager and is derived by dividing the active rate of return of the portfolio by the tracking error. The higher the Information Ratio, the more the manager has added value to the portfolio.

#### **Public Market Equivalent (PME)**

- Designs a set of analyses used in the Private Equity Industry to evaluate the performance of a Private Equity Fund against a public benchmark or index.

#### R-Squared

- The percentage of a portfolio's performance that can be explained by the behavior of the appropriate benchmark. A high R-Squared means the portfolio's performance has historically moved in the same direction as the appropriate benchmark.

#### Return

- Compounded rate of return for the period.

#### Sharpe Ratio

- Represents the excess rate of return over the risk free return divided by the standard deviation of the excess return. The result is an absolute rate of return per unit of risk. A higher value demonstrates better historical risk-adjusted performance.

#### Standard Deviation

- A statistical measure of the range of a portfolio's performance. It represents the variability of returns around the average return over a specified time period.

#### Total Value to Paid In (TVPI)

- The ratio of the current value of remaining investments within a fund, plus the total value of all distributions to date, relative to the total amount of capital paid into the fund to date. It is a good measure of performance before the end of a fund's life

#### **Tracking Error**

- This is a measure of the standard deviation of a portfolio's returns in relation to the performance of its designated market benchmark.

#### **Treynor Ratio**

- Similar to Sharpe ratio but utilizes beta rather than excess risk as determined by standard deviation. It is calculated by taking the excess rate of return above the risk free rate divided by beta to derive the absolute rate of return per unit of risk. A higher value indicates a product has achieved better historical risk-adjusted performance.

#### **Up Market Capture**

- The ratio of average portfolio performance over the designated benchmark during periods of positive returns. A higher value indicates better product performance.



AndCo compiled this report for the sole use of the client for which it was prepared. AndCo is responsible for evaluating the performance results of the Total Fund along with the investment advisors by comparing their performance with indices and other related peer universe data that is deemed appropriate. AndCo uses the results from this evaluation to make observations and recommendations to the client.

AndCo uses time-weighted calculations which are founded on standards recommended by the CFA Institute. The calculations and values shown are based on information that is received from custodians. AndCo analyzes transactions as indicated on the custodian statements and reviews the custodial market values of the portfolio. As a result, this provides AndCo with a reasonable basis that the investment information presented is free from material misstatement. This methodology of evaluating and measuring performance provides AndCo with a practical foundation for our observations and recommendations. Nothing came to our attention that would cause AndCo to believe that the information presented is significantly misstated.

This performance report is based on data obtained by the client's custodian(s), investment fund administrator, or other sources believed to be reliable. While these sources are believed to be reliable, the data providers are responsible for the accuracy and completeness of their statements. Clients are encouraged to compare the records of their custodian(s) to ensure this report fairly and accurately reflects their various asset positions.

The strategies listed may not be suitable for all investors. We believe the information provided here is reliable, but do not warrant its accuracy or completeness. Past performance is not an indication of future performance. Any information contained in this report is for informational purposes only and should not be construed to be an offer to buy or sell any securities, investment consulting, or investment management services.

Additional information included in this document may contain data provided by from index databases, public economic sources and the managers themselves.

This document may contain data provided by Bloomberg Barclays. Bloomberg Barclays Index data provided by way of Barclays Live.

This document may contain data provided by Standard and Poor's. Nothing contained within any document, advertisement or presentation from S&P Indices constitutes an offer of services in jurisdictions where S&P Indices does not have the necessary licenses. All information provided by S&P Indices is impersonal and is not tailored to the needs of any person, entity or group of persons. Any returns or performance provided within any document is provided for illustrative purposes only and does not demonstrate actual performance. Past performance is not a guarantee of future investment results.

This document may contain data provided by MSCI, Inc. Copyright MSCI, 2017. Unpublished. All Rights Reserved. This information may only be used for your internal use, may not be reproduced or redisseminated in any form and may not be used to create any financial instruments or products or any indices. This information is provided on an "as is" basis and the user of this information assumes the entire risk of any use it may make or permit to be made of this information. Neither MSCI, any of its affiliates or any other person involved in or related to compiling, computing or creating this information makes any express or implied warranties or representations with respect to such information or the results to be obtained by the use thereof, and MSCI, its affiliates and each such other person hereby expressly disclaim all warranties (including, without limitation, all warranties of originality, accuracy, completeness, timeliness, non-infringement, merchantability and fitness for a particular purpose) with respect to this information. Without limiting any of the foregoing, in no event shall MSCI, any of its affiliates or any other person involved in or related to compiling, computing or creating this information have any liability for any direct, indirect, special, incidental, punitive, consequential or any other damages (including, without limitation, lost profits) even if notified of, or if it might otherwise have anticipated, the possibility of such damages.

This document may contain data provided by Russell Investment Group. Russell Investment Group is the source owner of the data contained or reflected in this material and all trademarks and copyrights related thereto. The material may contain confidential information and unauthorized use, disclosure, copying, dissemination or redistribution is strictly prohibited. This is a user presentation of the data. Russell Investment Group is not responsible for the formatting or configuration of this material or for any inaccuracy in presentation thereof.

This document may contain data provided by Morningstar. All rights reserved. Use of this content requires expert knowledge. It is to be used by specialist institutions only. The information contained herein: (1) is proprietary to Morningstar and/or its content providers; (2) may not be copied, adapted or distributed; and (3) is not warranted to be accurate, complete or timely. Neither Morningstar nor its content providers are responsible for any damages or losses arising from any use of this information, except where such damages or losses cannot be limited or excluded by law in your jurisdiction. Past financial performance is not quarantee of future results.



**Putting clients first.** 



CHICAGO | CLEVELAND | DALLAS | DETROIT | ORLANDO | PITTSBURGH | RENO